

REPORT OF THE 17th BOARD MEETING

The 17th Meeting of the Governing Board (the Board) of the Global Community Engagement and Resilience Fund (GCERF) was held 28-29 November 2022 in Geneva, Switzerland, and included full hybrid capabilities for Board Members unable to attend in person. The meeting featured the opportunity to hear from GCERF's National Advisors on counter-terrorism efforts in the Sahel; the impact of the war in Ukraine on food security and violent extremism (VE) in Nigeria and Somalia; the role of the private sector in preventing violent extremism (PVE); and effective rehabilitation and reintegration. The approved agenda for the 17th Meeting of the Governing Board is contained in Annex 1A and the participant list in Annex 1B of this report.

1. WELCOMING REMARKS

1.1. The Chair of the Board opened the meeting and thanked all for joining. He acknowledged this was the Board's first meeting since GCERF's Pledging Conference in September 2022, held in New York on the side-lines of the 77th United Nations General Assembly. He emphasised that the Pledging Conference would not be an isolated event, but rather part of a larger replenishment process for GCERF, and that new funding is still required to cover the current GCERF strategy period to the end of 2024.

2. PRELIMINARY MATTERS

Appointment of the Rapporteur

2.1. The Chair requested that the Board appoint a rapporteur for the meeting. Mr Irfan Saeed, United States of America, kindly agreed to take on the role.

2.2. The Board took the following decision:

BM.17/DEC.01: Mr Irfan Saeed of the United States of America, the Netherlands, Norway and Germany constituency is appointed as the Rapporteur of the 17th Board meeting.

Approval of the Agenda

2.3. The Chair introduced the agenda (BM.17/DOC.01), distributed to the Board in advance of the meeting, for any final comments and approval.

2.4. The Board took the following decision:

BM.17/DEC.02: The agenda for the 17th Board meeting (BM.17/DOC.01) is approved.

Confirmation of new Board Members

2.5. The Chair welcomed new Board Members and representatives at the meeting, including representatives from Chad, GCERF's newest partner country. He also welcomed Observers from Finland, Ghana, the Republic of Korea, Kyrgyzstan, Spain, Togo, Sri Lanka, the United Nations Development Programme and the Qatar Fund for Development. Finally, the Chair took the opportunity to acknowledge and congratulate both Albania and Mauritania on the occasion of their respective Independence days.

2.6. The Board took the following decision:

BM.17/DEC.03: The Board notes the following change in its membership (each without signatory authority) since the 16th Board meeting:

Australia, Japan and New Zealand: Mr Tetsuya Yamada replaces Ambassador Jeffrey Roach as the Board member;

Australia, Japan and New Zealand: Ambassador Jeffrey Roach replaces Mr Tetsuya Yamada as the Alternate Board member;

Bangladesh: Ambassador Mohammad Sufiur Rahman replaces Ambassador Mustafizur Rahman as the Alternate Board member;

European Union, France, Denmark and Italy: Ms Amélie Delaroche replaces Ms Jeanne Laterrade as the Alternate Board member;

Switzerland: Ambassador Christian Frutiger replaces Ambassador Thomas Gass as the Board member;

Tunisia and the Philippines: Ms Margarita Gutierrez replaces Mr Alexander Macario as the Alternate Board member.

3. REPORT OF THE EXECUTIVE DIRECTOR

3.1. The Chair invited the Executive Director (ED), Dr Khalid Koser, to present his report (BM.17/DOC.02) and welcomed participation from the Board.

3.2. The ED thanked all for coming to the meeting, especially those who were able to travel to Geneva and attend in person.

3.3. The ED began with a few key points: (i) an update on the Secretariat; (ii) a reflection on the National Advisor panels (iii) an overview of recent developments at GCERF (iv) key highlights from the Board papers; and (v) a reflection on the September 2022 Pledging Conference.

3.4. The ED introduced the Secretariat in the room and gave an update on GCERF's staff based in Geneva and around the world, who followed the meeting remotely. He offered a

special thanks to the Head of External Affairs who played a crucial role in the execution of both the 17th Board Meeting and the Pledging Conference.

3.5. The ED provided a brief reflection on the rich National Advisor (NA) panels held earlier in the day, reiterating that GCERF is able to engage with communities at all levels through the support of NAs who are local experts.

3.6. The ED summarised recent developments that occurred after the distribution of the Board papers. Notably, Chad and Mozambique had been confirmed as new partner countries. He discussed his recent trip to Maputo, Mozambique, where final details were agreed upon for a Memorandum of Understanding between GCERF and the Government of Mozambique, which will be scheduled for signature shortly.

3.7. The ED called attention to his report (BM.17/DOC.02), as it represented one of GCERF's most positive outlooks to date. He focused on the financial papers (BM.17/DOC.04/05/06), highlighting that this was the first time the Board had been presented a budget nearly entirely covered for the following year. He extended a special thanks to the European Union for their substantial contribution. The ED also cited the positive results obtained from the external evaluation commissioned by the Swiss Government and undertaken by RUSI (BM.17/DOC.03/ANNEX.02). The ED noted the success of GCERF's Diversity, Equity and Inclusion Strategy within the Secretariat and the current move towards applying a gender and inclusivity policy within grant making and grant management (BM.17/DOC.07/ANNEX.01), he also mentioned future plans to integrate these approaches within the Board itself. He completed his overview of the Board papers, by spotlighting the information sharing facilitated by GCERF's Global Action Platform and the sustainability of GCERF's Local Knowledge Partners.

3.8. Finally, the ED reflected on the Pledging Conference held in New York on 20 September 2022. His opening remarks focused on the positive outcomes of the event, namely increased political awareness around GCERF and PVE; increased funding, which despite being short of the intended goal is still substantial given the current socio-political climate; and the display of GCERF's spirit of partnership, as three partner countries made contributions. However, the ED acknowledged that the target amount was indeed not raised, and additional funding is required to fulfil the objectives of the GCERF Strategy 2025. The event also placed significant stress on the Secretariat and strained relations with some donors. Going forward the ED emphasised the need to work together and perhaps hire a consultant specialised in such events.

3.9. The ED summarised the ED Report and highlighted next steps: (i) continuing the expansion of GCERF along the defined financial, political, regional and thematic criteria; (ii)

increasing engagement from the Board to mobilise high level support and contributions towards the sustainable funding of GCERF; (iii) continuing to make clear that violent extremism is still very prominent; and (iv) maintaining GCERF's localised approach.

3.10. The Chair thanked the ED for raising some important strategic questions surrounding funding and motivation to invest and opened the floor for discussion.

Discussion

3.11. The Board thanked the Chair and the ED for their work and congratulated GCERF for the largely positive evaluation received from RUSI. Board Members expressed particular appreciation for the success of the Pledging Conference and the efforts of the Secretariat in putting it together. Considering the ED's reflection on the challenges of the event, some Board Members agreed with the suggestion of hiring an external event and development specialist to facilitate meeting logistics and secure funding, instead of leaving the onus solely with the Secretariat and the ED.

3.12. The Board Member for the United States thanked Albania for hosting the 16th Board Meeting and congratulated them on their fruitful rehabilitation and reintegration work with GCERF. The Government of Albania expressed their gratitude for GCERF's work by pledging €60,000.

3.13. The Government of the United Kingdom thanked GCERF for the expertise and agility it brings to PVE and pledged £100,000.

3.14. The Government of France confirmed that it will renew its contribution to GCERF and looks forward to the organisation's expansion and diversification.

3.15. Board Members commended GCERF's gradual move from an ad hoc financing approach to a strategic and systemic approach which links replenishment with the strategy cycle. They suggested this would elevate GCERF and consolidate the impact of its work. In view of this, various Board Members recommended holding the next Pledging Conference in September 2025 and emphasised that the Board's involvement in broadening the donor base is necessary for success.

3.16. Several Board Members stressed the need for GCERF to further involve the Private Sector (PS) in its fund-raising efforts.

3.17. Board Members raised the matter of GCERF's expansion to and exit from partner countries. They recognised the demand for a scaling up of GCERF funded activities within

existing partner countries and across new ones. There was discussion regarding potential expansion to Afghanistan, Displaced Persons Camps in northern Syria, and coastal African countries such as Ghana, Togo, and Côte D'Ivoire. Several Board Members cautioned against rapid expansion without greater human and financial resources for GCERF, advocating for more strategic growth aligned with the principles defined in GCERF's Strategy 2025. A similar statement was made for GCERF's exit from countries, with particular emphasis on the long-term sustainability of the process and ensuring that partner countries can move forward with the work that GCERF has begun. It was suggested that such strategic discussions require more time, perhaps outside the Board meeting setting.

4. RESULTS UPDATE

4.1. The Chair introduced the Performance and Impact Manager (PIM) to highlight GCERF's key results (BM.17/DOC.03). The PIM outlined that GCERF has: (i) projects in 14 countries; (ii) an expected 44 signed grants by the end of 2022; (iii) 2.9 million direct beneficiaries; (iv) continued work on evaluation, with three currently under way and half of the portfolio scheduled for evaluation in the next quarter; (v) a local knowledge partner (LKP) in the Philippines and LKPs coming in both the Sahel and Tunisia; (vi) a growing number of partnerships ; (vii) a predominantly positive evaluation of the GCERF grant in Kenya with some challenges highlighted (BM.17/DOC.03/ANNEX.01); (viii) a predominantly positive corporate evaluation by RUSI (BM.17/DOC.03/ANNEX.02); and (ix) most of Key Performance Indicators (KPIs) for the GCERF Strategy 2025 are on track or already achieved with a smaller share being slightly delayed (BM.17/DOC.11).

Discussion

4.2. The Board provided positive feedback on the results. Recommendations included: (i) a better exchange of lessons learnt and enhancing synergy with other organisations engaged in preventing violent extremism (PVE); and (ii) continuing if not increasing donor visits to GCERF funded activities.

4.3. The Swiss Constituency commented on the RUSI evaluation it commissioned and deemed the results generally positive. They proposed GCERF conducts a term review on the implementation of the 2025 Strategy. The PMI responded and assured that KPIs were being tracked and assessed and would be regularly reported to the Board.

5. FINANCIAL MATTERS

Finance & Audit Committee (FAC) Report

5.1. The Chair invited H.E Ambassador Cleopa Kilonko Mailu, Chair of the Finance & Audit Committee, to present the FAC Report (BM.17/DOC.04). Ambassador Mailu noted the formal FAC meeting in Q4 included presentation of (i) the 2023 Budget (BM.17/DOC.05); and (ii) the Funding Situation (BM.17/DOC.06). He confirmed the FAC's endorsement of the papers, both of which were for decision. He also reiterated the need for sustainable funding for GCERF in the form of non-earmarked or lightly earmarked multi-year funding to allow for the implementation of Strategy 2025.

2023 Budget

5.2. The Chair invited the Finance and Compliance Manager (FCM) to present the sessions. The FCM began by presenting the 2023 Budget. He stated that the proposed expense budget totals USD 31.3m, an increase of 5 percent for 2023; and is 93 percent covered if recent commitments and pledges materialize into concrete contributions. The budget is structured into three main categories: (i) grant commitments which will increase by 4 percent to further invest in new and existing partner countries; (ii) other portfolio management costs which will increase by 7 percent; and (iii) operating expenses which will increase by 5 percent in order to keep pace with the growth of activity at GCERF over the next year, while still being held below the 15 percent threshold.

Funding Situation

5.3. The FCM presented the Funding Situation (BM.17/DOC.06). He highlighted the following key points: (i) total contributions since the beginning of GCERF have reached USD 158m; (ii) the contribution of 12m from the European Union has been signed and is the single largest contribution in GCERF's history; (iii) additional funding is necessary for 2024 and beyond; and (v) GCERF is expected to spend about 80 percent of the 2022 budget.

Discussion

5.4. The Board Members expressed their appreciation to the FCM and the FAC for their work on financial matters. They applauded GCERF for its improved financial position.

5.5. Multiple Board Members revisited the involvement of the Private Sector (PS) in funding. The representative of the PS constituency accepted the Chair's request to start organising a Private Sector Pledging Conference to be held in the course of 2023. The ED

contributed to the discussion, suggesting that the Private Sector's role would likely be to increase GCERF's impact on the ground and thus GCERF will need to refine a unique pitch that differentiates it from other organisations if it wishes to engage the PS.

5.6. The Board Member for Qatar raised a question on the role partner countries should play in funding GCERF, suggesting co-funding or funding matching arrangements. Partner countries maintained they were not in a position to fund GCERF in this manner, however, they do continue to invest within their own countries to build their capacity to prevent and counter violent extremism (P/CVE). The ED noted that several partner countries have made financial contributions to GCERF.

5.7. The Board took the following decisions:

BM.17/DEC.04: The Board:

- a. notes the resignation of Mr Derek Müller, Switzerland constituency, as member of the Finance and Audit Committee, and thanks him for his service; and
- b. requests the Chair to consult with Board Members interested in joining the Finance and Audit Committee and present a recommendation on the committee's membership for Board approval, using the no objection procedure set out in Article 2.9 of the Bylaws.

BM.17/DEC.05: The Board:

- a. appreciates the work of the Finance & Audit Committee (FAC) for its thorough review of the proposed budget and notes its endorsement;
- b. approves the 2023 budget as follows:

Revenue: USD 31.7m

Expenses: USD 31.3m; and

- c. notes that 93% of the proposed 2023 budget is funded at this time. Confirmation of announced contributions, as well as new funding is needed.

6. PORTFOLIO UPDATE

6.1. The Chair invited the Deputy Executive Director/Head of Portfolio Management Unit (HPMU) to provide an update on GCERF's portfolio (BM.17/DOC.07).

6.2. The HPMU introduced: (i) key achievements in GCERF partner countries across Africa, Asia and Europe; (ii) GCERF's move to work in the digital space through interactive training

on digital literacy along with critical thinking skills and examining how to monitor effects of digital media on P/CVE; and (iii) the launch of GCERF's Global Action Platform in which each thematic group is co-led by a member of the Secretariat and a grantee.

6.3. The HPMU concluded this section with an overview of next steps: (i) to update the strategies for Kenya, Kosovo and Mauritania; (ii) to include Chad in the Sahel Regional Strategy; and (iii) to continue expansion, particularly given the invitation to undertake a mission in Yemen and recent GCERF trips to Kyrgyzstan and Kazakhstan.

Discussion

6.4. Several Board Members praised GCERF's work on the Rehabilitation and Reintegration (R&R) of Foreign Terrorist Fighters (FTFs) in the Western Balkans. They argued that many other countries would benefit from this approach, and thus suggested further efforts be made to mainstream R&R across GCERF countries.

GCERF Approach to Gender and Inclusivity; and Afghanistan Country Needs Assessment

6.5. The HPMU provided an overview of the following documents: (i) GCERF Approach to Gender and Inclusivity (BM.17/DOC.07/ANNEX.01); and (ii) Afghanistan Country Needs Assessment (BM.17/DOC.07/ANNEX.02).

Discussion

6.6. The Board lauded GCERF for its commitment to integrating gender equality and inclusivity into its grant making process but they strongly encouraged GCERF to ensure that all minority groups were taken into consideration.

6.7. Several Board Members expressed concern about GCERF's potential engagement with Afghanistan, maintaining that they will not be in a position to recognise or legitimise the Taliban and their policies. They also took the position that GCERF should not be extending its mandate to humanitarian approaches in order to engage with Afghanistan.

6.8. The Board Member for Qatar argued that Afghanistan is a classic example of violent extremism (VE) and terrorism, with the potential to serve as a safe haven for terrorist organisations. He considers this to be the most compelling reason for GCERF to engage in Afghanistan. In addition, it may be strategic for GCERF to take advantage of the increased visibility associated with a conflict of such high profile.

6.9. A case was made for indirect engagement with Afghanistan, in which GCERF partners with existing civil society organisations in the country and supports them by leveraging GCERF expertise and sharing tools and knowledge.

6.10. The HPMU thanked all for their comments and mentioned the Global Action Platform as a useful tool for indirect engagement with Afghanistan.

6.11. The Chair concluded that GCERF would not yet take a decision with regard to working in Afghanistan. The Chair and the Secretariat would continue to explore the possibility and share findings with the Board.

7. INDEPENDENT REVIEW PANEL (IRP)

7.1. The HPMU introduced the replenishment of the Independent Review Panel (BM.17/DOC.12) for which three new appointees were recommended.

7.2. The Board took the following decision:

BM.17/DEC.06: The Board:

- a. notes that the second and final term of Sir Malcolm Evans, Mr Keneshbek Sainazarov, and Dr Lisa Schirch as members of the Independent Review Panel (IRP) will end by 31 December 2022 and thanks them for their service;
- b. approves the appointment of the following experts to the IRP also until 31. 12 .2026:
 - BELAALA, Dr Salma;
 - DANZIGER, Mr Richard; and
 - SANS, Ms Gazbiah
- c. confirms that the following members are serving on the IRP panel:
 - Second and final term:
 - KHAN, Ms Humera, until 31. 12. 2023;
 - First term:
 - CHRISTIAN LEKE, Mr Achaleke until 31. 12. 2023;
 - GLAZZARD, Dr Andrew, until 31. 12. 2024;
 - MALEFAKIS, Dr Medinat until 31. 12. 2024;
 - MALET, Dr David until 31. 12. 2024;
 - JRAD, Ms Eya until 31. 12. 2025;
 - LAMALAN, Ms Fatima Star Usman until 31. 12. 2025;
 - RAVNKILDE, Mr Adam until 31. 12. 2025;

ROURE, Ms Maud until 31.12.2023 and;
SAMPSON, Mr John until 31.12.2025

8. GOVERNANCE AND ETHICS COMMITTEE (GEC) REPORT

8.1. The Chair invited the Chair of the GEC to present the Governance and Ethics Committee Report (BM.17/DOC.08).

8.2. The Chair of the GEC presented the paper, highlighting: (i) the resignation of three Committee Members; (ii) the appointment of three new Committee Members; (iii) no conflict of interest was reported since the last Board meeting; and (iii) there remain several Declaration of Interest forms which have yet to be returned.

8.3. The Board took the following decision:

BM.17/DEC.07: The Board:

- a. notes the resignation of Mr Geir Michalsen, United States of America, the Netherlands, Norway, and Germany constituency, Ambassador Miriam Shearman, Canada and United Kingdom constituency, and Ms Selena Victor, Civil Society constituency, as members of the Governance and Ethics Committee, and thanks them for their service; and
- b. approves the appointment of Ambassador Abiodun Richards Adejola, Burkina Faso, Mali, Mauritania, Niger and Nigeria constituency, Mr Fulco Van Deventer, Civil Society constituency, and Ms Dominique Kok, United States of America, the Netherlands, Norway, and Germany constituency, as members of the Governance and Ethics Committee.

9. GOVERNANCE REFORM

9.1. Dr Daniel Frank, Chair of the GEC and Alternate Board Member for Switzerland, introduced the Governance Reform discussion and explained the background of the discussion around GCERF's governance structure, which began during the 12th Board Meeting. He reminded the Board of the proposal made at the 16th Board Meeting to create a Governance Group of Friends (GoF) to develop the Governance Reform to its final stage.

9.2. Mr Jesper Steen Pederson, host of the GoF and Board Member for the European Union, summarised the discussions between the GoF and the final proposal on Governance Reform (BM.17/DOC.09). He confirmed that the GoF met twice since the 16th Board Meeting. Ultimately it was determined that a 'light touch' model was preferred, in which 15 constituencies

remained, however, the distribution of these would differ. The proposed structure included six constituencies for donor countries instead of five; six constituencies for partner countries instead of five; two constituencies for the private sector, think tanks, civil society and other organisations instead of four; and one constituency for the host country.

9.3. The Chair of the GEC thanked the GoF for its hard work and confirmed that the GEC met in Q3 to discuss the proposal. He conveyed that the proposal was less ambitious than anticipated but affirmed that this reform preserved GCERF's multi-governing board, financial growth and sustainability whilst ensuring effective and manageable governance in particular for decision making and handling by the Secretariat.

Discussion

9.4. The Board welcomed the Governance Reform proposal and thanked the GoF and the Chair of the GEC for their work on the matter.

9.5. Several Board Members raised questions regarding the composition of constituencies moving forward. In response, the ED explained that this decision would be in the hands of Board Members themselves. However, he suggested constituencies be arranged along the following criteria: (i) regional coherence; (ii) financial contributions; and (iii) political interests.

9.6. In closing, the Chair suggested Board Members engage in dialogue to identify appropriate partners and establish functional constituencies. To facilitate the process, the Secretariat may also make constituency composition proposals in line with the aforementioned criteria.

9.7. The Board took the following decision:

BM.17/DEC.08: The Board:

a. approves the proposed changes in BM.17/DOC.09, namely:

To re-organise the 15 constituencies to six donor constituencies, six partner country constituencies, and two constituencies for non-governmental organisations, one each for the private sector and foundations, and civil society and policy think-and-do tanks. The Swiss Government retains its host state constituency; and

b. requests the Secretariat to proceed with the following changes to the Bylaws, including obtaining the required approval of the Swiss Supervisory Authority:

Article 2.2 Composition

The Board shall be comprised of:

- a. Voting Members
Not more than fifteen (15) members with the right to vote, consisting of the following stakeholders and partners contributing to the work of GCERF:
 - i. six (6) representing a country or countries eligible to receive funding (as determined by the Board) for activities funded by GCERF (“Partner Countries”)¹;
 - ii. six (6) representing a country or countries and/or international organisations providing financial and other contributions to GCERF;
 - iii. one (1) representing civil society and policy, think, and do tanks;
 - iv. one (1) representing the private sector and foundations; and
 - v. one (1) who is a Swiss national and represents the host state of GCERF.

10. BOARD SELF-ASSESSMENT

10.1. The Chair introduced the ED to provide an overview of the Board Self-Assessment. The Board is required to complete this every two years in accordance with the Bylaws. The ED noted the survey’s response rate of 39%. He noted that from the 14 responses submitted the Board’s performance was generally deemed ‘Somewhat Effective’.

10.2. The ED took this opportunity to summarise the areas in which the Board could be more engaged: (i) replenishment campaigns; (ii) working with the Secretariat in engaging the Private Sector; (iii) providing political input to make strategic decisions around expansion to and exit from countries; (iv) constituency management; and (v) future commitment within the Board to diversity, equity and inclusion.

11. Any Other Business

11.1. The Chair invited the Board and the ED to make any closing remarks. The Alternate Board Member for Canada thanked GCERF, as well as the Chair of the GEC, a committee in which she participated, as this would be her last Board meeting. Similarly, the Board Member for the United States of America, said his farewells and commended GCERF for its consistent perseverance.

¹ These countries are referred to as “recipient countries” in the Statutes.

11.2. The ED thanked all for attending and actively participating.

11.3. The Chair thanked the Government of Tunisia for extending an invitation to host the next GCERF Board Meeting in June 2023.

11.4. The Chair closed the meeting.

ANNEX 1

BM.17/DOC.01 AGENDA

MONDAY 28 NOVEMBER 2022

Conference Room “Genève”, Varembe Conference Centre (CCV), 9-11 Rue de Varembe, 1202, Geneva

Time	Topic	Document	Presenter
10:30 – 11:00	Welcome Coffee & Morning Panel Overview		
11:00 – 12:15	<p>Session 1a: <u>Community responses in the Sahel for more effective counterterrorism efforts</u></p> <p>After the defeat of ISIS in Syria and Iraq, there are concerns that it may be re-emerging in Sub-Saharan Africa. This panel will focus on key recruitment patterns, resilience factors, and or the role of CSOs.</p> <p>Session 1b: <u>The impact of the war in Ukraine in Nigeria and Somalia: food security and violent extremism</u></p> <p>Compounded by the war in Ukraine, Somalia is in the midst of a food security crisis, with over 11 million people suffering. In northwest Nigeria, climate change is causing a similarly dire crisis. In both cases, traditional international aid is limited due to extremist activity. This panel will share ways in which community support is enabling communities to manage food insecurity and push back against extremist group monopolies.</p>		<p>Room A</p> <p>Room B</p>
12:15 – 13:30	<p>Session 2a: <u>The role of the private sector in PVE: examples from Nigeria and the Philippines</u></p> <p>Why should the private sector make risky investments in fragile areas? How best can we engage companies in the prevention of violent extremism?</p> <p>This panel will offer a case study of Nigeria and the Philippines, where GCERF is bridging the gap between the private sector and community efforts to offer sustainable livelihoods to vulnerable communities including ex-combatants and their families.</p> <p>Session 2b: <u>Effective rehabilitation and reintegration: from pre-departure interventions to post-integration sustainability</u></p> <p>How can we offer the greatest likelihood of successful reintegration to those being repatriated from camps in northeast Syria? This panel will explore current challenges and opportunities, using case studies from GCERF’s</p>		<p>Room A</p> <p>Room B</p>

experience with reintegration in the Western Balkans and community-based integration in the Sahel and Somalia.

13:30 – 14:30	Lunch with GCERF National Advisors		
14:30 – 14:35	Welcoming Remarks		Board Chair
14:35 – 14:45	Preliminary Matters		Board Chair
	<ul style="list-style-type: none"> • Appointment of Rapporteur • Approval of Agenda • Confirmation of new Board Members 	DOC.01 (for decision)	
14:45 – 16:15	Report of the Executive Director	DOC.02 (for information)	Executive Director
16:15 – 16:45	Coffee Break		
16:45 – 17:30	Results Update	DOC.03 (for information)	Performance & Impact Manager
	<ul style="list-style-type: none"> • Strategic Management Plan Review 	DOC.11 (for information)	
17:30 – 19:00	Reception		

TUESDAY 29 NOVEMBER 2022

Conference Room “Genève”, Varembe Conference Centre (CCV), 9-11 Rue de Varembe, 1202 Geneva

Time	Topic	Document	Presenter
8:30 – 9:30	Donors' Meeting		Donors
9:30 – 9:45	Coffee		
9:45 – 10:00	Finance and Audit Committee Report	DOC.04 (for decision)	Chair of the FAC
10:00 – 10:45	Finance		Finance & Compliance Manager
	<ul style="list-style-type: none"> • Budget 2023 • Funding Situation 	DOC.05 (for decision) DOC.06 (for information)	
10:45 – 12:00	Programme Update	DOC.07 (for information)	Deputy Executive Director
	<ul style="list-style-type: none"> • Approach to Gender and Diversity • Afghanistan CNA Summary • IRP Membership 	DOC.12 (for decision)	
12:00 – 13:00	Lunch		
13:00 – 13:15	Governance and Ethics Committee Report	DOC.08 (for decision)	Chair of the GEC

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13:15 – 14:15	Governance Reform	DOC.09 (for decision)	Board Chair, GEC, Group of Friends
14:15 – 14:45	Board Self-Assessment	DOC.10 (for information)	Board Chair
14:45 – 15:00	Any Other Business		Board Chair
15:00	End of the Meeting		
15:00 – 16:00	Executive Session		Board Chair, Board Members only

ANNEX 2

PARTICIPANTS LIST (*attending virtually)

GOVERNING BOARD CHAIR

Mr Stefano Manservigi

BOARD MEMBERS

Australia, Japan and New Zealand

Board Member: Mr Tetsuya Yamada, Director, International Safety and Security Cooperation Division, Foreign Policy Bureau, Ministry of Foreign Affairs of Japan, Tokyo

Alternate Board Member: H.E. Mr Jeffrey Roach, Ambassador and Deputy Permanent Representative, Permanent Mission of Australia to the United Nations Office in Geneva

Constituency Members:

Ms Chie Owada, Deputy Director, International Safety and Security Cooperation Division, Foreign Policy Bureau, Ministry of Foreign Affairs of Japan, Tokyo

Mr Robert Rushdy, Director – Counter Terrorism Partnerships Section, Office of the Ambassador for Counter-Terrorism, Department of Foreign Affairs and Trade of Australia, Canberra

Bangladesh

Alternate Board Member: H.E. Mr Mohammad Sufiur Rahman, Ambassador and Permanent Representative, Permanent Mission of the People's Republic of Bangladesh to the United Nations Office in Geneva

Constituency Member: Md. Abdullah Al Forhad, First Secretary, Permanent Mission of Bangladesh to the United Nations Office in Geneva

Canada and United Kingdom

Board Member: H.E. Ms Hema Kotecha, Ambassador and Deputy Permanent Representative, Permanent Mission of the United Kingdom of Great Britain and Northern Ireland to the United Nations Office in Geneva

Alternate Board Member: Ms Christine Constantin, Director, Counter-Terrorism and Anti-Crime Capacity Building Programs (ICC), Global Affairs Canada, Ottawa

Constituency Members:

Ms Courtney Black, Senior Project Manager, Counter-Terrorism Capacity Building Program (CTCBP), Global Affairs Canada, Ottawa

Mr George Dodds-Smith, Conflict Advisor, Upstream Drivers of Terrorism Hub, Counter Terrorism Department, Foreign, Commonwealth & Development Office, London

Ms Maudie Oppenheim, Drivers of Terrorism Hub Team Leader, Foreign, Commonwealth & Development Office, London

Chad

H.E. Minister Madeleine Alingué, Secretary of State for Economy, Development Planning and International Cooperation of the Republic of Chad, N'Djamena

H.E. Mr Makaila Ahmad, Ambassador and Permanent Representative, Permanent Mission of the Republic of Chad to the United Nations Office in Geneva

Mr Hissein Abakar Mbodou, Advisor to the Minister, National Coordinator National Coordinator G5 Sahel Country Focal Point; Ministry for Economy, Development Planning and International Cooperation of the Republic of Chad, N'Djamena

Mr Mahamat Alim Talha, Counsellor (Economic and Commercial Affairs), Permanent Mission of the Republic of Chad to the United Nations Office in Geneva

Civil Society

Board Member: Mr Fulco Van Deventer, Vice-Director, Human Security Collective, The Hague

Alternate Board Member: Ms Selena Victor*, Director of Policy & Advocacy, Mercy Corps Europe, London

European Union, France, Denmark and Italy

Board Member: Mr Jesper Steen Pedersen, Deputy Head of Unit, FPI.1 –Peace and Stability – Global Threats, Service for Foreign Policy Instruments (FPI), European Commission, Brussels

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