

REPORT OF THE 18th BOARD MEETING

The 18th Meeting of the Governing Board (the Board) of the Global Community Engagement and Resilience Fund (GCERF) was held 13-15 June 2023 in Tunis, Tunisia, and featured the first GCERF Board Retreat as well as high level visits to GCERF funded programmes and grantees. The meeting included full hybrid capabilities for Board Members unable to travel in person. The approved agenda for the 18th Meeting of the Governing Board is contained in Annex 1 and the participant list in Annex 2 of this report.

1. WELCOMING REMARKS

1.1 The Chair of the Governing Board, Mr Stefano Manservigi, opened the meeting and gave the floor to the Tunisian Prime Minister, Ms Najla Bouden. In a pre-recorded video message, Prime Minister Bouden thanked GCERF for holding the 18th Board Meeting in Tunisia and commended GCERF's effectiveness in enhancing societal resilience and preventing violent extremism (PVE).

1.2 The Chair thanked the Prime Minister for her intervention and extended his gratitude to the Tunisian Government, Tunisian civil society organisations (CSOs), and in particular to Ms Neila Feki, President of the National Counterterrorism Commission of Tunisia (NCTC) for hosting and closely collaborating with GCERF to successfully convene its 18th Board Meeting.

1.3 The Chair introduced the agenda and indicated that the meeting would be divided into A and B points. B-points are subjects for discussion and decision, while A-points are not discussed and are regarded as automatically passed at the close of the meeting. Preliminary matters, financial matters, the 2022 annual report, the review of Country Support Mechanisms (CSMs) and Governance and Ethics Committee (GEC) matters were all considered A-points and were thus approved without discussion.

Preliminary Matters

1.4 The Board took the following decisions:

BM.18/DEC.01: Dr Daniel Frank of Switzerland is appointed as the Rapporteur of the 18th Board meeting.

BM.18/DEC.02: The agenda for the 18th Board meeting (BM.18/DOC.01) is approved.

BM.18/DEC.03: The Board notes the following change in its membership (each without signatory authority) since the 17th Board meeting:

- **European Union:** Ms Maria Rosa Sabbatelli replaces Mr Jesper Steen Pedersen as the Board member;
- **France, Denmark and Italy:** Ms Amélie Delaroche is the Board member for this new constituency;
- **France, Denmark and Italy:** Mr Christian Bunk Fassov is the Alternate Board member for this new constituency;
- **Burkina Faso, Chad, Mali, Mauritania and Niger:** Minister Madeleine Alingué replaces Ambassador Mamadou Henri Konate as the Board member for this new constituency;
- **Burkina Faso, Chad, Mali, Mauritania and Niger:** Mr Saleck Ould Mohamed Ainatt is the Alternate Board member for this new constituency;
- **Germany, Netherlands, Norway and Finland:** Ms Naomi Yorks is the Board member for this new constituency;
- **Germany, Netherlands, Norway and Finland:** Ms Heike Thiele is the Alternate Board member for this new constituency;
- **Nigeria and Ghana:** Mr Edward Asomani is the Alternate Board member for this new constituency;
- Ms Selena Victor has resigned and is no longer represented on the Board.

Financial Matters

1.5 The Board took the following decisions:

BM.18/DEC.04: The Board approves the appointment of Mr Fahad Jassim Al-Dehaimi of the Qatar constituency as a member of the Finance and Audit Committee accordance with the terms of reference of the Committee.

BM.18/DEC.05: The Board approves the 2022 financial statements prepared in US Dollars and in accordance with the IFRS for SMEs and the statutory financial statements presented in Swiss Francs (CHF).

BM.18/DEC.06: The Board approves the internal control measure currently in place. It requests the Secretariat to continue developing and operating the internal control system on the basis of the principles and approach described in the document BM.18/DOC.06.

BM.18/DEC.07: The Board:

- a. appreciates the work of the Finance & Audit Committee (FAC) for its thorough review of the revised 2023 budget and notes its endorsement;
- b. approves the revised 2023 budget as follows:
 - Expenses: USD 31.3m

Review of Country Support Mechanisms

1.6 The Board took the following decision:

BM.18/DEC.13: The Board approves the revised updated Terms of Reference of the Country Support Mechanism (BM.18/DOC.14).

Governance and Ethics Committee Matters

1.7 The Board took the following decisions:

BM.18/DEC.14: The Board:

- a. thanks Mr Daniel Frank for his outstanding service as Chair of the Governance and Ethics Committee for two consecutive terms;
- b. approves the appointment of Mr Anthony Carroll, as Chair of the Governance and Ethics Committee effective immediately for a one-year period until end of June 2024;
- c. approves the appointment of Mr Fulco van Deventer, as Chair of the Governance and Ethics Committee for a one-year period beginning in June 2024 until end of June 2025;
- d. notes the resignation of Ms Christine Constantin, and Ms Dominique Kok as members of the Governance and Ethics Committee, and thanks them for their service;

- e. approves the appointment of Mr Ramanand Kamineni, and Mr Daniel Frank as members of the Governance and Ethics Committee in accordance with the terms of reference of the Committee; and
- f. requests the Chair to consult with Board members interested in joining the Governance and Ethics Committee and present a recommendation on the committee's membership for Board approval, using the no objection procedure set out in Article 2.9 of the Bylaws.

Annual Report

1.8 The Board took the following decision:

BM.18/DEC.15: The Board approves the 2022 Annual Report of Activities contained in Annex 1 to BM.18/DOC.16 for submission to the Swiss Supervisory Authority for Foundations.

1.9 The Chair introduced an additional item for decision, namely the re-appointment of the Executive Director (ED), Dr Khalid Koser, for a five-year term. He highlighted that to proceed with this decision, an amendment to GCERF Bylaws would be necessary, enabling the ED to serve for a term of up to five years, renewable twice. It was clarified that this would be the final mandate for the current ED, who would present to the Board a new management plan. Finally, the Chair assigned the GEC, in collaboration with the Board and the Secretariat, the responsibility of establishing the procedure and process for recruiting Dr Koser's successor in five years' time.

1.10 The Board passed the following decision:

BM.18/DEC.16: The Board approves a five-year extension of the current term of the Executive Director, and requests a change in point 3.2(b) of the Bylaws, approved at the 1st Board Meeting on 17-18 November 2014, amended at the 2nd Board Meeting on 20-21 April 2015, 12th Board Meeting on 9 June 2020, and 17th Board Meeting on 28-29 November 2022 as follows:

Executive Director:

b) Term

The Executive Director may be appointed to serve for a term of up to five years, renewable twice.

1.11 The Chair concluded his opening remarks by raising a final point with regards to the Board Retreat held on 13 June 2023. Following the useful discussions had, the Chair requested regular retreats be held and asked the Secretariat to undertake scoping exercises, with input from the Board, to determine the most effective way of conducting subsequent retreats.

2. REPORT OF THE EXECUTIVE DIRECTOR

2.1 The Chair invited the Executive Director (ED) to present his report (BM.18/DOC.02).

Opening Remarks

2.2 The ED expressed his thanks to the Chair and the Board for their endorsement of his extended term, and for their participation in the 18th Board Meeting. He also echoed the Chair's expression of gratitude toward Ms Feki from the NCTC in Tunisia as well as the GCERF Secretariat, for their efforts in putting together this meeting. In addition, the ED thanked all outgoing Board Members for their continued support to GCERF.

2.3 The ED summarised the last few days spent in Tunisia and (i) highlighted that GCERF had launched the second round of the Carol Bellamy Fellowship Leadership Award; (ii) noted that during the Retreat, the Board had raised important challenges facing GCERF, and now needs to turn its attention to identifying solutions to these issues; and finally (iii) he reiterated to the Board that the 14 June field visits to several GCERF funded programmes should be reflected upon as resource mobilisation exercises.

Report of the Executive Director

2.4 Turning to BM.18/DOC.02, the ED made note of the net positive results GCERF had achieved. In particular, he highlighted GCERF's commitment to (i) innovation; (ii) continuous refinement of financial and compliance procedures; and (iii) monitoring and evaluation (M&E) exercises.

2.5 The ED drew particular attention to GCERF's work on M&E for 2023, having commissioned third-party evaluations of 26 grants in 12 countries, representing approximately half of GCERF's portfolio.

2.6 The ED highlighted additional programming successes including (i) the development of GCERF's thematic expertise in rehabilitation & reintegration (R&R); (ii) GCERF's self-mandated review of its Country Support Mechanisms (CSMs); and (iii) the continued development of its Global Action Platform (GAP).

2.7 Finally, the ED made note of GCERF's industry leading Environmental, Social and Governance (ESG) practices, and concluded his remarks by stating that GCERF has expanded, without sacrificing quality, far faster than the rate of growth of its revenue, because of efficiencies, economies of scale, and very significant professional commitment. But these have their limits. Significant and sustainable new investments are now required to allow the organisation to continue to realise its potential to prevent violent extremism (BM.18/DOC.02).

Discussion

2.8 The Chair opened the floor for discussion.

2.9 The Board congratulated the ED on his reappointment as well as his comprehensive paper, particularly as it pertains to GCERF's diversity, equity, inclusion (DEI) and ESG initiatives.

2.10 The Board extended its gratitude to the host nation and the GCERF Secretariat for the opportunity to visit GCERF grantees.

2.11 The Board also expressed its appreciation for the discussions held at the Board Retreat and requested that recommendations be committed to paper.

2.12 Several Board Members emphasised the importance of developing a plan to address GCERF's current human resources, staffing levels and financial management as a matter of significant organisational priority. This need arises due to GCERF's ongoing expansion, the subsequent increase in resources to support new partner countries, and the organisation's shift towards a strategic and systemic financing approach that aligns replenishment with the strategy cycle, and which will thus require additional labour and personnel.

2.13 Speaking for the European Union, in response to these concerns, the Board Member reiterated that it would support the efforts of GCERF in terms of resource mobilisation. Additionally, as he noted, many donors have benefitted from the United States covering a

significant portion of GCERF's operational expenditure, thereby allowing other donors' funds to be channeled directly into programming. However, it was made clear that this should not stop other donors from supplementing the support provided by the US for GCERF's operational costs.

2.14 Speaking for Chad, the Board Member noted that GCERF should remain innovative and flexible despite its expansion and along with other Board Members, she emphasised GCERF's work on R&R, suggesting this expertise could apply to the Chadian context.

2.15 Speaking for Norway, the Constituency Member noted that they were currently in dialogue with GCERF to formalise a new financial commitment effective July 2023.

2.16 Speaking for Niger, the Constituency Member announced that the Government of Niger would make a yearly contribution to GCERF.

2.17 The Chair thanked all for their interventions, particularly acknowledging Norway and Niger for their valuable financial contributions. The Chair further noted that the ED would address the concerns raised, with a specific emphasis on the structure of the Secretariat and effectively managing GCERF's expanding resources.

3. PROGRAMMATIC MATTERS

3.1 The Chair noted that, due to time constraints, the meeting would first concern itself with Programmatic Matters and invited the Deputy Executive Director/Head of Portfolio Management Unit (HPMU) to present.

3.2 The HPMU highlighted (i) GCERF's expanding team of National and Regional Advisors; (ii) the signing of twelve new grants amounting to 8.5 million USD in nine different countries since the 17th Board Meeting; (iii) GCERF's review of the CSMs; and (iv) GCERF's global reach and information sharing practices through initiatives such as the GAP and training manuals on the digitalisation of PVE which are currently being developed and piloted in collaboration with Mythos labs.

3.3 The HPMU concluded by informing the Board that (i) there would be several more investment strategies for approval before the next Board meeting, as well as (ii) a proposal to

extend Somalia's investment strategy to permit sufficient time for consultations on the new strategy (the current strategy's focus areas remain applicable) ; and finally (iii) the updated GCERF funding model will be presented at the 19th Board Meeting in November 2023.

GCERF's Thematic Approach to People Returning from Syria

3.4 The Chair then invited the ED and the HPMU to discuss GCERF's proposed pilot initiative to support the pre-departure phase from Al-Hawl and Al-Roj camps in northeast Syria for third country nationals (TCNs) (BM.18/DOC.09).

3.5 The ED emphasised the conceptual significance of the pilot initiative proposed for Al Roj and Al Hawl in relation to GCERF's rehabilitation and reintegration (R&R) efforts and suggested it would represent an upstream extension of GCERF's current programming.

3.6 At the Ministerial level, Kosovo, North Macedonia, and Albania have all mandated and provided a letter of support for GCERF to work with their nationals in Al Roj and Al Hawl. The ED assured all Board Members that if the pilot initiative moved forward, national authorisation would be respected.

3.7 The HMPU urged the Board to approve the pilot initiative outlined in BM.18/DOC.09/ANNEX.01 on the basis that (i) it stems from GCERF's already successful work in the Western Balkans; (ii) GCERF is already in communication with Syrian NGOs; and (iii.) that this is a pilot project and if unsuccessful it will be reviewed by the Secretariat.

3.8 The Chair opened the floor for discussion.

Discussion

3.9 Speaking for the US, the representative noted their strong support for the initiative and stressed an untenable situation in Al Roj and Al Hawl. She encouraged approval of the project as it (i) focused on women and children; (ii) fell within the scope of P/CVE; and (iii) allowed the chance for GCERF to expand its R&R programming, amongst other things.

3.10 Speaking for Albania, the Constituency Member made note of GCERF's successful R&R programming and presented a letter of support for GCERF's pilot initiative from the Government of Albania (BM.18/DOC.09/ANNEX.02)

3.11 Speaking for Kyrgyzstan, the representative suggested he might present a letter akin to that offered by the Government of Albania.

3.12 However, a number of Board Members expressed their concerns about GCERF operating within an already crowded institutional landscape in Syria, which raises the potential for duplication of existing efforts. They also emphasised the delicate political environment in which GCERF was planning to operate. Although some Board Members acknowledged the pilot project's targeted nature and the intention to position GCERF as a development actor (BM.18/DOC.09/ANNEX.01), they also cautioned against this approach becoming a de facto operational norm or precedent for GCERF, since it does not involve collaboration with the government and is thus contrary to GCERF's usual operating model.

3.13 Speaking for Switzerland, the Alternate Board Member noted that the initiative needed a detailed Risk Matrix before beginning the pilot initiative. Several Board Members concurred with this statement.

3.14 The Chair, the ED, and the HPMU responded to the concerns raised, and made note of the Board's endorsement of BM.18/DEC.08 on the basis that (i) GCERF closely collaborate with partners to avoid duplication of work; (ii) there be no involvement with prosecution processes; (iii) an upstream focus is outlined in the programming; (iv) an Advisory Group is formed (as outlined on page 13 of BM.18/DOC.09); (v) a risk matrix developed for project implementation; and (vi) an agreement that due to the nature of a pilot, some questions might only be answered once the project is underway.

3.15 The Board took the following decision:

BM.18/DEC.08: The Board:

- a. endorses the pilot initiative to support the pre-departure phase from Al-Hawl and Al-Roj camps in northeast Syria for Third Country Nationals as outlined in BM.18/DOC.09; and
- b. requests the Secretariat on the basis of a Board-consulted risk matrix to begin implementation.

Kenya Country Strategy

3.16 Upon invitation by the Chair, the HMPU presented BM.18/DOC.10/ANNEX.01 and made note of the highly consultative, localised process underpinning the investment strategy as well as its focus on R&R efforts.

3.17 The representative from Kenya briefly intervened and highlighted the extensively collaborative approach employed in developing the Kenya strategy, which will reinforce previous accomplishments while also addressing emerging threats.

3.18 The Board took the following decision:

BM.18/DEC.09: The Board:

- a. approves the GCERF Country Strategy for Kenya as detailed in BM.18/DOC.10/ANNEX.01; and
- b. requests the Secretariat to proceed with grant-making at a value of up to USD 4m.

Iraq Country Strategy

3.19 The Chair invited the HPMU to present the next country strategy outlined in BM.18/DOC.11/ANNEX.01. The HMPU highlighted that (i) GCERF's country strategy for Iraq would support the National CVE strategy; (ii) that strong collaboration with UN partners underpins the strategy; and (iii) that it includes a focus on climate change, livelihoods, and R&R processes.

3.20 The representative from Iraq lauded the collaborative intersectoral design of the strategy and emphasised the significance of adopting a comprehensive social and community-based approach to address the unique challenges posed by violent extremism (VE) in Iraq.

3.21 The Board took the following decision:

BM.18/DEC.10: The Board:

- a. approves the GCERF Country Strategy for Iraq as detailed in BM.18/DOC.11/ANNEX.01; and
- b. requests the Secretariat to proceed with grant-making at a value of up to USD 12m.

Yemen Country Strategy

3.22 The HMPU then presented BM.18/DOC.12/ANNEX.01. She pointed out the absence of a national PVE strategy in Yemen and explained that GCERF will be focusing on introducing PVE within the country, with an initial concentration on women and children. In addition, the Finance and Compliance Manager informed the Board that GCERF did not currently have earmarked funding for Yemen, and that the necessary funds would be allocated from GCERF's unrestricted pool of resources.

3.23 The representative for Yemen thanked GCERF for involving its Ministry of Planning and International Cooperation (MOPIC) in the design of the country strategy and asked the Board for support in developing Yemeni compliance capabilities.

3.24 The Board took the following decision:

BM.18/DEC.II: The Board:

- a. approves the GCERF Country Strategy for Yemen as detailed in BM.18/DOC.12/ANNEX.01; and
- b. requests the Secretariat to proceed with grant-making at a value of up to USD 12m.

Chad Country Strategy

3.25 The HMPU concluded by presenting BM.18/DOC.13/ANNEX.01. She noted that GCERF's country strategy for Chad includes the localisation of the Chadian National Strategy for Preventing Radicalisation and Violent Extremism, economic empowerment, and community resilience.

3.26 The representative from Chad made a concise intervention and commended the proposed strategy's geographical scope as well as its emphasis on engaging youth, religious leaders, and traditional authorities as influential agents of change.

Discussion

3.27 The Chair opened the floor for discussion.

3.28 Board Members raised the following recommendations and questions regarding the strategy for Chad: (i) they wanted to see a greater focus placed on women's roles, and (ii) they enquired about GCERF's operational practices, particularly in regions that are geographically difficult to reach such as the Tibesti region.

3.29 Speaking for Chad, the Board Member contributed to the discussion and noted that the Tibesti region lacked government support and funding, making it a particularly vulnerable population that would greatly benefit from GCERF programming.

3.30 The HMPU took into account suggestions to prioritise regions such as Lake Chad in this first round of engagement and informed the Board the process to hire a National Advisor for Chad was underway.

3.31 The Board took the following decision:

BM.18/DEC.12: The Board:

- a. approves the GCERF Country Strategy for Chad as detailed in BM.18/DOC.13/ANNEX.01; and
- b. requests the Secretariat to proceed with grant-making at a value of up to USD 8m.

4. RESULTS UPDATE

4.1 The Chair introduced the Performance and Impact Manager (PIM) to present an update on GCERF's results.

4.2 The PIM initially referred to the facts outlined in BM.18/DOC.03 and its annexes to highlight the progress and demonstrate the results from GCERF's supported programs. It was also noted that for the first time, evaluators had conducted assessments of GCERF strategies, not only on grants. The evaluation summaries, presented in BM.18/DOC.03 are overall positive, with very good results in Western Balkans, good results in Bangladesh, and a more mixed picture in Mali - with important learnings. The PIM emphasised the importance of actively sharing M&E results, and that GCERF will start to publish the executive summaries of third-party monitoring and evaluations, properly anonymised.

4.3 The PIM also mentioned the importance of learning and sharing those learnings externally through initiatives. He mentioned three initiatives in particular. First, the Compendium of Good Practices: Measuring Results in Counterterrorism and Preventing and Countering Violent Extremism: a joint EU-UN publication, in which GCERF was part of the Management Group and in which GCERF experience featured extensively in the report. Second, the engagement with the Youth in Evaluation campaign, in which GCERF staff as part of a Taskforce helped craft standards for international organisations on meaningfully engaging youth in evaluation. Finally, the ongoing initiative under the GCTF CVE working group, in which GCERF facilitated and is leading the drafting of a Framework Document on Funding and Enabling community led PCVE.

Discussion

4.4 The Board expressed its congratulations and satisfaction with GCERF's continued quality M&E.

4.5 The Board asked that a stocktaking of each donor and their funding types be undertaken. This Chair expressed support for this proposal.

5. FINANCIAL MATTERS

5.1 The Chair introduced the Finance and Compliance Manager (FCM) and invited him to present financial matters as well as the Finance and Audit Committee (FAC) report on behalf of the FAC Chair, Ambassador Cleopa Mailu.

5.2 The FCM noted that the FAC met in May 2023 to review and endorse BM.18/DOC.05, BM.18/DOC.06 and BM.18/DOC.07. He also announced that a new member would be joining the FAC and encouraged others to join as well.

5.3 The Board took the following decision:

BM.18/DEC.04: The Board approves the appointment of Mr Fahad Jassim Al-Dehaimi of the Qatar constituency as a member of the Finance and Audit Committee accordance with the terms of reference of the Committee.

2022 Audited Financial Statements, Internal Control System, and Funding Situation

5.4 The FCM noted that (i) GCERF received a clean audit report on its annual financial statements for 2022 in which no concerns were raised; (ii) contributions to GCERF have reached 166 million USD, and since the last Board Meeting more than 25 million USD in contributions had been confirmed; and (iii) GCERF has received two additional contributions since the publication of Board papers, the first being an annual contribution from France and the second an additional contribution from Italy for projects in Kenya.

5.5 The FCM continued and outlined that (i) 30 audits would be taking place throughout 2023; (ii) GCERF would expand, in line with Strategy 2025; (iii) the Secretariat will be moving offices, and that (iv) GCERF's revised budget and all new grants were funded for 2023. He highlighted however, that less than 50% of GCERF's 2024 budget is funded, and that close monitoring will take place, and further partnerships sought.

6. GOVERNANCE AND ETHICS COMMITTEE REPORT

6.1 The Chair of the Board introduced the Chair of the GEC, Dr Daniel Frank, and invited him to discuss the Governance and Ethics Committee Report (BM.18/DOC.15).

6.2 The Chair of the GEC summarised the report and confirmed his final term as Chair of the Committee had come to an end. He thanked the Secretariat for their assistance on the Committee and announced the new Chairs of the GEC.

6.3 The Chair of the GEC drew attention to the recommendations made in BM.18/DOC.15 regarding the Board status and voting rights of donors who are not currently contributing to GCERF, and partner countries where the fund is no longer implementing grants. He suggested these recommendations be discussed.

Discussion

6.4 The Board Member for the Netherlands and the Alternate Board Member for Switzerland expressed full support for the recommendations made.

7. ANY OTHER BUSINESS

7.1 The Chair invited the Board and the ED to make any closing remarks.

7.2 Speaking for Ghana, the Alternate Board Member noted that its recent membership to GCERF is timely, and that the President of Ghana has expressed his commitment to supporting GCERF.

7.3 The HPMU thanked GCERF's Tunisian National Advisor for her invaluable support.

7.4 The Chair and the ED thanked all for taking the time to travel to Tunisia and for their valuable contributions at the Board Retreat, the field visits, and the Board Meeting.

7.5 The Chair informed the Board that they would be contacted by the Secretariat regarding the 19th Board Meeting which will take place in Geneva in November 2023.

7.6 The Chair closed the meeting.

ANNEX 1
BM.18/DOC.01 AGENDA

TUESDAY 13 JUNE 2023 (Board Members only)

Mövenpick Gammarth, Avenue Taieb Mhiri B P 36, 2078, La Marsa, Tunisia

Time	Topic	Presenter
8:30 – 9:30	Donors Meeting	
9:30 – 9:45	Coffee Break	
09:45 – 12:30	Board Retreat	Please see separate agenda
12:30 – 13:30	Lunch	
13:30 – 17:30	Board Retreat	Please see separate agenda
19:00 – 21:00	Reception hosted by the Tunisian Government (Palace Dar Nejma Ezzahra)	

WEDNESDAY 14 JUNE 2023

Time	Topic	Presenter
08:30 – 16:30	Field Visits	Please see separate agenda
16:30 – 17:30	Field Visits Debrief	
19:00	Reception hosted by the Swiss Embassy	

THURSDAY 15 JUNE 2023

Mövenpick Gammarth, Avenue Taieb Mhiri B P 36, 2078, La Marsa, Tunisia

Time	Topic	Document	Presenter
8:30 – 9:15	Executive Session Board members only		Board Chair
9:15 – 9:30	Morning Coffee & Welcome Remarks		

9:30 – 9:45	Preliminary Matters		Board Chair
	<ul style="list-style-type: none"> • Appointment of Rapporteur • Approval of Agenda • Confirmation of New Board Members and Constituencies 	DOC.01 (for decision - A)	
9:45 – 10:30	Report of the Executive Director	DOC.02 (for information)	Executive Director
10:30 – 10:45	Coffee Break		
10:45 – 11:15	Results		Performance & Impact Manager
	<ul style="list-style-type: none"> • Results Update 	DOC.03 (for information)	
11:15 – 11:30	Finance and Audit Committee Report	DOC.04 (for information)	Chair of the FAC
11:30 – 12:00	Financial Matters		Finance & Compliance Manager
	<ul style="list-style-type: none"> • 2022 Audited Financial Statements • Internal Control System • Funding Situation 	DOC.05 (for decision - A) DOC.06 (for decision - A) DOC.07 (for decision - A)	
12:00 – 13:00	Buffet Lunch		
13:00 – 15:00	Programmatic Matters		Deputy Executive Director
	<ul style="list-style-type: none"> • Portfolio Update • GCERF's Approach to Returnees from Syria • GCERF Investment Strategy for: <ul style="list-style-type: none"> ◦ Kenya ◦ Iraq ◦ Yemen ◦ Chad • Review of Country Support Mechanism 	DOC.08 (for information) DOC.09 (for decision - B) DOC.10 (for decision - B) DOC.11 (for decision - B) DOC.12 (for decision - B) DOC.13 (for decision - B) DOC.14 (for decision - A)	
15:00 – 15:15	Governance and Ethics Committee Report	DOC.15 (for decision - A)	Chair of the GEC
15:15	Annual Report	DOC.16 (for decision - A)	
15:15 – 15:30	Any Other Business		Board Chair

ANNEX 2

PARTICIPANTS LIST (*attending virtually)

GOVERNING BOARD CHAIR

Mr Stefano Manservigi

BOARD MEMBERS

Australia, Japan and New Zealand

Australia: Ms Renee McGregor, Director, Counter-Terrorism Multilateral Section, Office of the Ambassador for Counter-Terrorism, International Security Division, Department of Foreign Affairs and Trade of Australia, Canberra

Japan: Mr Tetsuya Yamada, Director, International Safety and Security Cooperation Division, Foreign Policy Bureau, Ministry of Foreign Affairs of Japan, Tokyo
Ms Chie Owada*, Deputy Director, International Safety and Security Cooperation Division, Foreign Policy Bureau, Ministry of Foreign Affairs of Japan, Tokyo

Albania, Bosnia and Herzegovina, Kosovo and North Macedonia

Albania: Mr Denion Meidani, Director/National Coordinator, The CVE Coordination Center, Ministry of Internal Affairs of Albania, Tirana

Kosovo: Mr Mensur Hoti*, Director of Department for Public Safety, Ministry Internal Affairs, Pristina

North Macedonia: Mr Zlatko Apostoloski*, National Coordinator for Prevention of Violent Extremism and Counter-Terrorism of North Macedonia, Skopje

Bangladesh, Kyrgyzstan, the Philippines and Tunisia

Bangladesh: Md. Mahbur Rahman, Director (UN), Ministry of Foreign Affairs of the People's Republic of Bangladesh, Dhaka

Kyrgyzstan: Mr Bakyt Dzhusupov, Director of the Third Political Department, Ministry of Foreign Affairs of the Kyrgyz Republic, Bishkek

Philippines: Ms. Margarita Gutierrez, Undersecretary Department of the Interior and Local Government of the Philippines (DILG), Manila

Tunisia: Ms Neila Feki, Vice-President, National Counter Terrorism Commission of the Republic of Tunisia

Ms Sonia Abbassi, Permanent Secretary, National Counter Terrorism Commission of the Republic of Tunisia

Ms Nourchène Mlaouah, Director Responsible for Relations with Civil society, international cooperation and training, National Counter Terrorism Commission of the Republic of Tunisia

Burkina Faso, Chad, Mali, Mauritania and Niger

Burkina Faso: Mr Bruce Emmanuel Sawadogo, Director General for Public Liberties and Political Affairs at the Ministry of Territorial Administration and Decentralization, and Chief of Burkina Faso Regional Cell for the Prevention of Radicalisation (CELLRAD), Ouagadougou

Chad: H.E. Minister Madeleine Alingué, Secretary of State for Economy, Development Planning and International Cooperation of the Republic of Chad, N'Djamena

Mali: Mr Alassane Demba Touré, First Counsellor, Permanent Mission of the Republic of Mali to the United Nations Office in Geneva

Mauritania: Mr Saleck Ould Mohamed Ainatt, Advisor in charge of Regional Integration and National Coordinator of G5 Sahel, Ministry of Economic Affairs and Promotion of Production Sectors of the Islamic Republic of Mauritania, Nouakchott

Niger: Major General Mahamadou Abou, Minister and President of the High Authority for the Consolidation of Peace (HACP), Niamey

Canada, United Kingdom and United States of America

Canada: Mr Ram Kamineni, Director, Counter-Terrorism and Anti-Crime Capacity Building Programs (ICC), Global Affairs Canada

Ms Courtney Black, Senior Project Manager, Counter-Terrorism Capacity Building Program (CTCBP), Global Affairs Canada, Ottawa

United Kingdom: Ms Rosemary Knight, North Africa Counter Terrorism and Extremism Network Head, British Embassy Tunis

Ms Natalie Taylor, Policy and Programme Manager, Drivers of Terrorism Hub, Counter Terrorism Department, National Security Directorate, Foreign, Commonwealth and Development Office

United States of America: Dr Sharri R. Clark, Acting Director for CVE and Senior Advisor for Cyber and CVE, Bureau of Counterterrorism (CT), U.S. Department of State

Mr Brian Kurzeja, CT Programs Coordinator, U.S. Embassy in Tunisia

Civil Society, Policy, Think and Do Tanks

Mr Eelco Kessels, Executive Director, Global Center on Cooperative Security, New York

Denmark, France and Italy

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